

# DFARS Transformation

Presented to:

Defense Acquisition University
Annual Conference

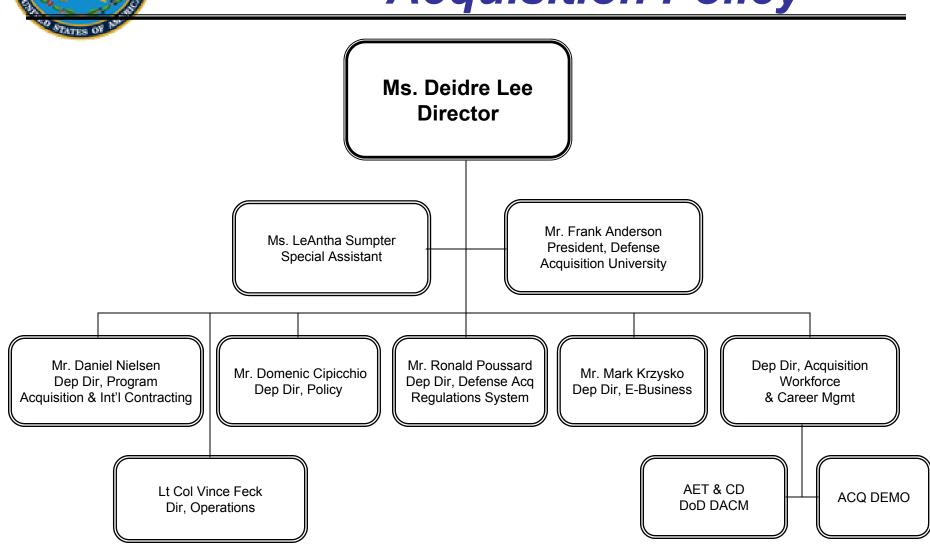
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## Defense Procurement & Acquisition Policy





## Defense Procurement & Acquisition Policy

### Vision:

Lead Defense Acquisition to Meet DoD's Needs With Excellence Every Time

### Mission:

Develop, promote, and champion innovative Defense policies and processes for acquiring all the goods and services DoD requires to perform its mission.



### **Overview**

- Background
- Results
- Process Change
- Technology Insertion
- DFARS Cases of Interest



## Today's DFARS

- Important to sound business relationships
  - Supports ~ \$140 B in contract obligations per FY
  - \$2.4 Trillion in obligations since publication
- On-line DFARS is not available in paper
  - Eliminated 40,000 paper copies + 160,000 copies of changes per year
- Service FAR supplements are shrinking
  - Greater focus on program execution
  - Greater need flexibility to meet unique missions
- Rule-making/policy resources are strained
  - Cumbersome committee process (28 committees)
  - Outdated/inefficient technology



## DFARS Challenges

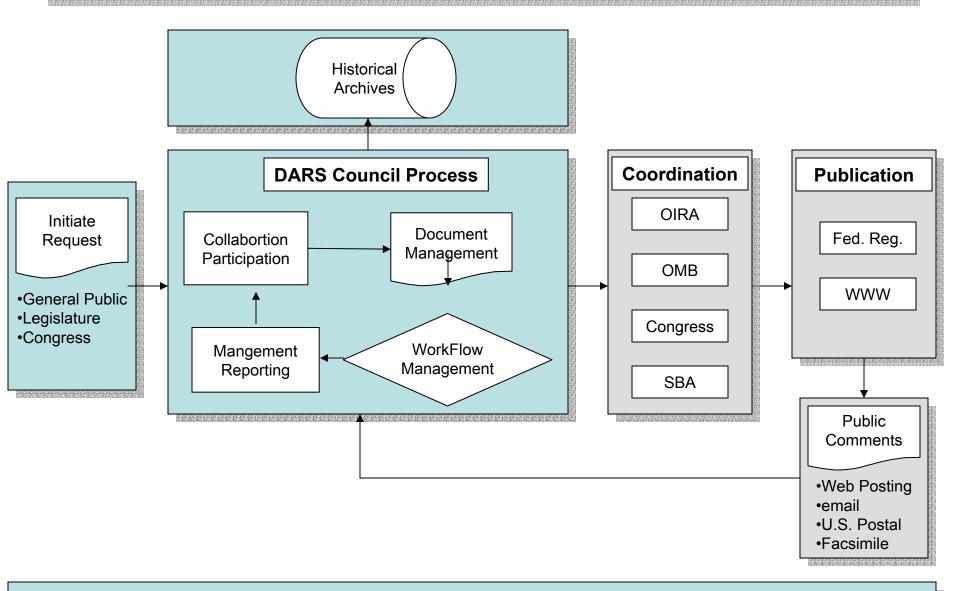
#### Resource intensive

- 300 plus people support the FAR/DFARS creation
  - 28 committees (24 led by DoD)
- Paper-based processes
- Many agencies involved can hinder efficiency

#### Time consuming

- Idea to reality: 14 month average for FAR changes,
   11 months for DFARS
- Difficult to participate in the rule process
- Blurred distinction between true "regulation" (what to do) and "guidance" (how to do it)

### **DFARS** Rulemaking





### **DoD Direction**

- Conduct a comprehensive review and transformation of the FAR and DFARS
  - Reduce DFARS by 40%
- Include operational proceedings used to revise and implement the DFARS

#### Fits within OSD Goals and Priorities

- Improve credibility and effectiveness of
- acquisition and logistics support process Enhance higher priority activities and improve
- responsiveness and efficiency Shorten DoD processes by 50%



### Goal

- Dramatically improve DoD acquisition regulation process
  - Responsiveness: Cut process time in half or better
  - Manpower: Reduce dedicated manpower requirements
  - Transparency: Open communication with acquisition workforce and industry
  - Knowledge: Create user-friendly tool for real-time research, analysis and management of data
  - E-Rulemaking: Model an approach to early collaboration in the rule-making process

Create a responsive tool so acquisition teams can build successful contracts and business relationships every time



## **Objectives**

### Value-based approach

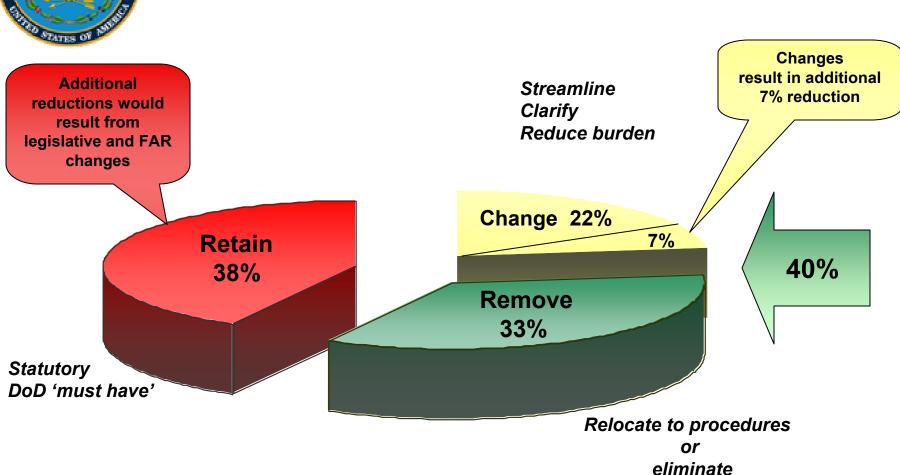
- Identify opportunities and potential for improvement
  - Policy, process, procedure, authority
- Identify opportunities to reduce regulatory requirements
  - Recast the purpose, process and content of the DFARS

### Focus on opportunities with measurable benefit

- Strengthen procurement process, reduce cost, cycle time, administrative burden, foster innovation
- Increase effectiveness



### Results\*



- \* Based on estimated word reductions
- \* Requires full implementation of all proposals



### A New DFARS

### DFARS, the Regulation --

- Clear requirements & procedures of law
- Mandatory DoD-wide policy
- Deviations from FAR
- Flexible decision processes

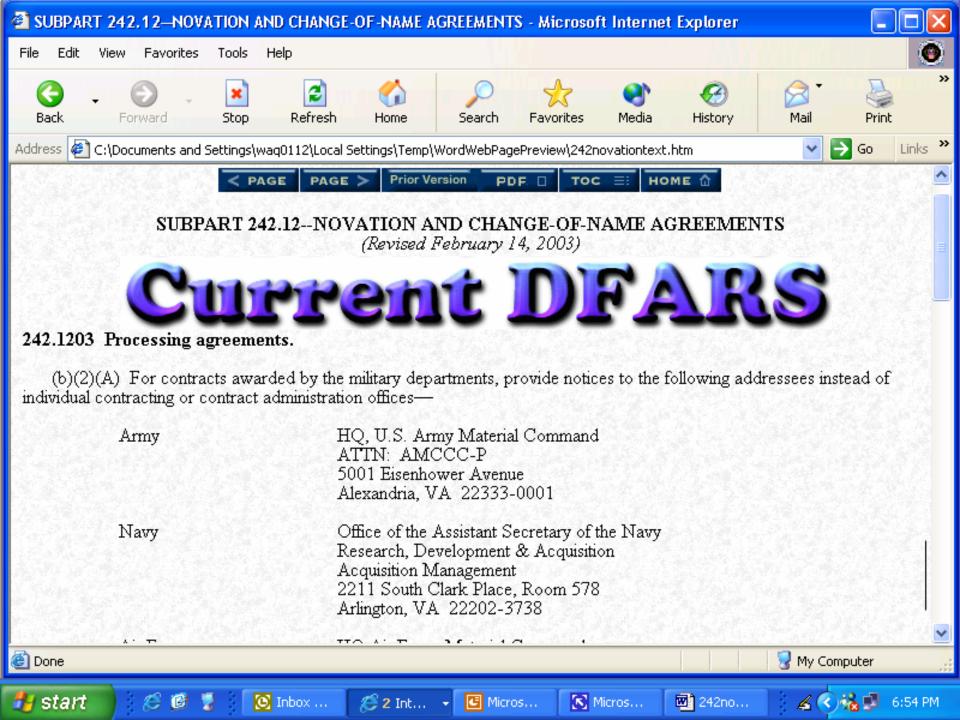


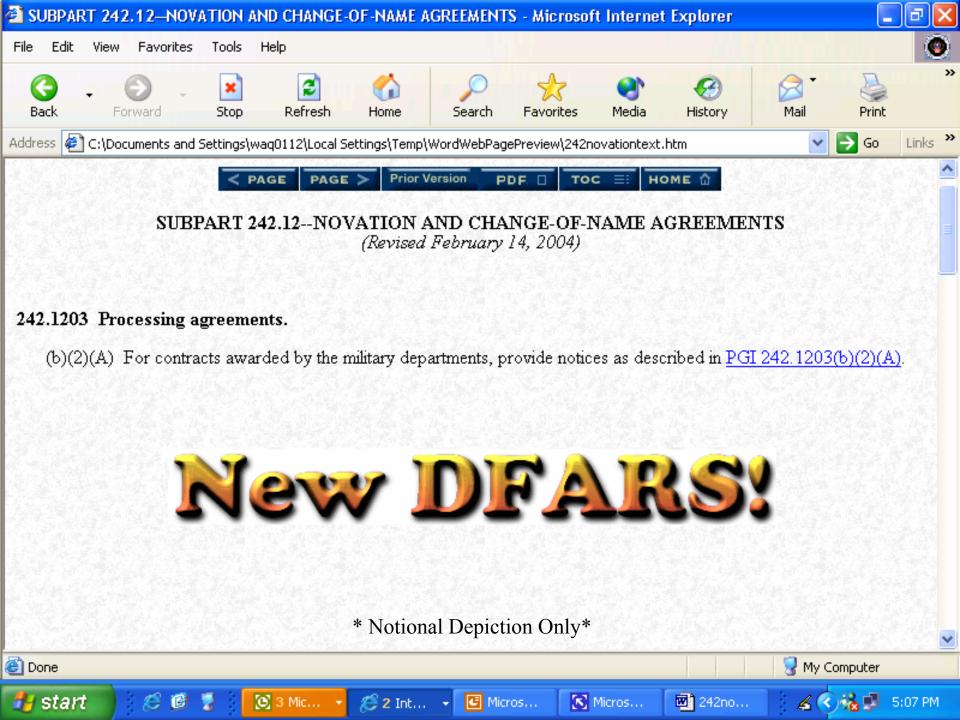
## Procedures, Guidance and Information

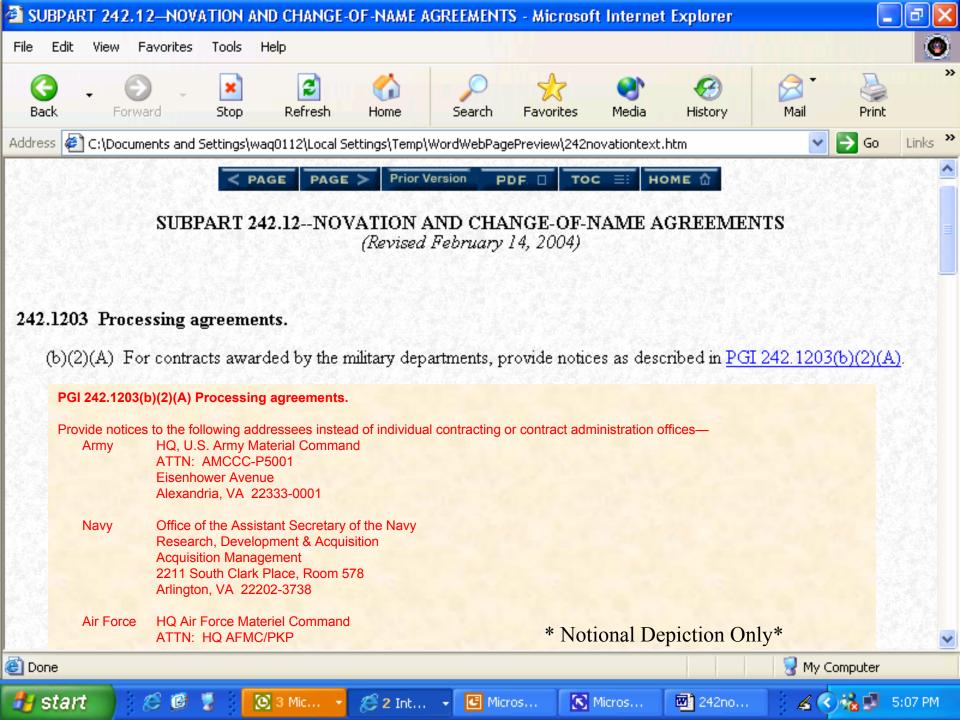
- PROPOSAL: Relocate and link to "PGI"
  - Internal guidance, instructions, and procedures (both optional and mandatory)
  - No significant impact on public
  - Not a codified federal regulation
  - Fundamental approach to meet AT&L objectives

#### VALUE:

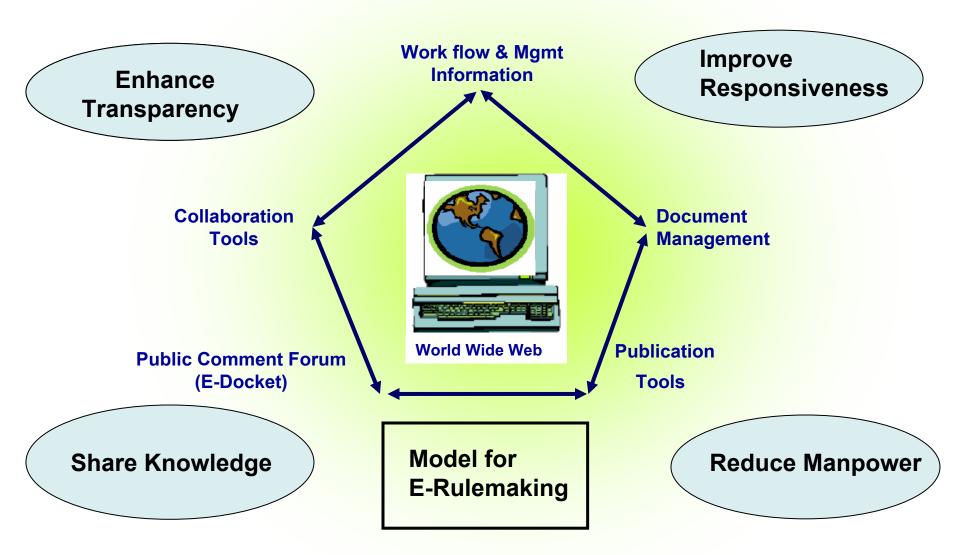
- Fosters an environment of flexibility and innovation
- Shortens DAR Council and rule-making processes
- Supports rapid change process
- APPROACH: Develop clear objectives
  - Managed content (DARC direction and processes)
  - Seamless access (Web based)
  - Demonstrate alternative technical solutions before implementation







### **Technology**



RFP in early CY 04



### Cases of Interest



### DFARS Cases of Interest

- Procedures, Guidance and Information
- Require unique item identification
- Prohibition on source inspections < \$250K</li>
- Electronic payment
- Standard payment instructions
- 5 year limit on Task and Delivery Order Contracts (04 NDAA, Section 843)
- Special Emergency Procurement Authority

### Summary Matrix for The Temp Emergency Procurement, the Homeland Security Authorities and Special Emergency Procurement Authority

|   | Current              | Temp Emergency Proc. Authority   | Homeland Security Act  | Special Emergency Procurement Authority  |  |
|---|----------------------|--|--|--|--|
| Effective Date  |                      | 12/28/2002 –<br>/30/2003   | 1/24/2003 – 11/24/2003   | [FAC publish date] forward   |  |
| Applicability   |                      | Funds Obligated by<br>DoD  | Solicitations Issued by<br>Federal Agencies  | Acquisitions of supplies or services that, as determined by the head of the agency, are to be used to support a contingency operation or to facilitate the defense against or the recovery from nuclear, biological, chemical or radiological attack.* |  |
| Micro-purchase<br>Threshold<br>(construction)   | \$2,500<br>(\$2,000) | \$15,000<br>(\$2,000)  | \$7,500<br>(\$2,000)   | \$15,000<br>(\$2,000)  |  |
| Simplified<br>Acquisition<br>Threshold  | \$100,000            | For "contingency"<br>Inside US =<br>\$250,000  | For "contingency Opns"<br>Inside US = \$200,000  |  |  |
| Purchase<br>outside US for<br>Contingency or<br>Peacekeeping/<br>Humanitarian<br>Opns | \$200,000            | To support defense against terrorism or Chemical/Biological attack in contingency Outside US = \$500,000 | To support defense against, recovery from terrorism or Chem/Bio/Nuclear/Radiological attack in contingency operations Outside US = \$300,000 | For Procurements* In US = \$250,000 Outside US = \$500,000   |  |

Note -This summary matrix is intended as a quick reference tool. The EAR is the authoritative source for the use of these authorities.

### Summary Matrix for The Temp Emergency Procurement, the Homeland Security Authorities and Special Emergency Procurement Authority

|  | Current  | Temp Emergency Proc. Authority  | Homeland Security Act  | Special Emergency Procurement Authority  |
|--|--|---|--|--|
| Commercial Item<br>Rules                             | Use Part 12<br>for Coml<br>Items                       | Treat buys for<br>Biotechnology and<br>Biotechnology<br>Services as<br>Commercial Items | Treat Buys To Support Defense Against, Recovery From Terrorism Or Chem/Bio/ Nuclear/Radiological Attack As Commercial Items; | <ul> <li>Applicable supplies and services* may be treated as commercial items.</li> <li>Sole source contracts over \$15 for such items are not exempted from CAS or Cost and pricing data requirement</li> </ul> |
|  | Use FAR<br>13.5 SAP for<br>Commercial<br>Items to \$5M | Not Applicable  | Use FAR 13.5 SAP with UNLIMITED \$   | Use FAR 13.5 SAP to \$10M  |
| Small Business<br>Set-Aside<br>(FAR 19.502)          | \$2,500 -<br>\$100,000                                 | \$15,000 -\$100,00  | \$7,500 -100,000<br>For "Contingency<br>Opns"<br>Inside US \$7,500-<br>\$200,000   | \$15,000 - \$250,000   |
| Very Sm<br>Business Pilot<br>Program<br>(FAR 19.903) | \$2,500 –<br>\$50,000                                  | \$15,000 -\$50,000  | \$7,500 -\$50,000  | Not Applicable   |

Note -This summary matrix is intended as a quick reference tool. The FAR is the authoritative source for the use of these authorities.

### Summary Matrix for The Temp Emergency Procurement, the Homeland Security Authorities and Special Emergency Procurement Authority

|   | Current   | Temp Emergency Proc. Authority             | Homeland Security Act  | Special Emergency<br>Procurement Authority       |
|---|---|--|--|--|
| Dollar limit on<br>sole source 8(a)<br>(FAR 19.805) | \$5M with (NAICS) Mfg & \$3 M all others          | Not Applicable                             | Eliminated dollar limitations on sole source 8(a) acquisitions and HUBZone Sole  | Not Applicable                                   |
| HUBZone   | \$5M<br>(NAICS)<br>Mfg, \$3 M<br>other<br>(NAICS) | Not Applicable                             | Source for buys to<br>support defense against,<br>recovery from terrorism<br>or Chem/Bio/<br>Nuclear/Radiological<br>attack. | Not Applicable                                   |
| Buy-American<br>Act Clause<br>(FAR 52.225-1)        | Apply to solict. & contracts over \$2,500         | Apply to solict. & contracts over \$15,000 | Apply to solict. & contracts over \$7,500  | Apply to solicitations & contracts over \$15,000 |

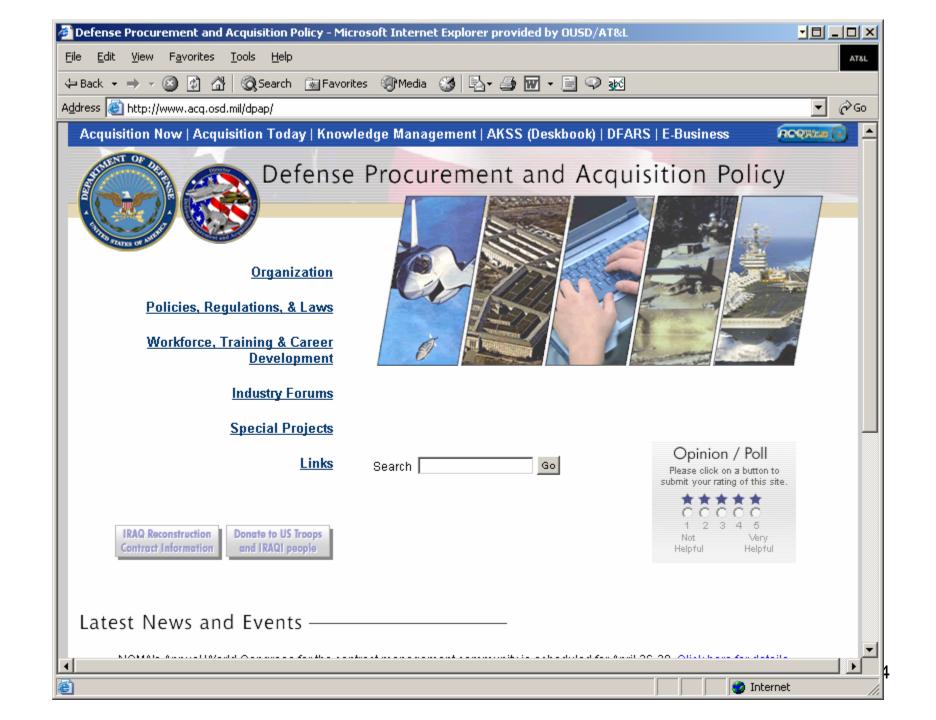


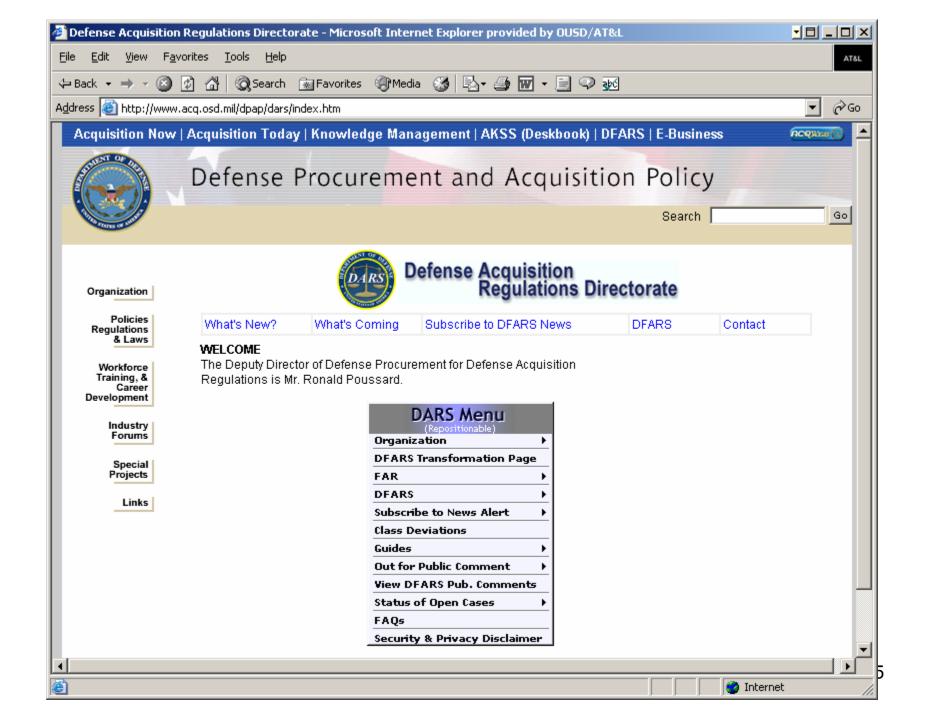
## DFARS Transformation Summary

- Comprehensive review of the regulation
  - Add value to achieving the mission
  - Demo approaches to procedures and guidance resource
- Transform DFARS rule making process
  - Better process = better product with value to the acquisition community
  - Improve responsiveness, effectiveness, transparency and simplicity
  - Create a value-based product (what, why and training on how)

### Exploit technology

- Build an responsive acquisition rule making system
- Create a forum for idea generation, publishing, collaboration, feedback, data, research, retrieval
- Bring the PCO and the public to the rule-making table early







### **BACK-UPs**



| Case<br>Number | Committee                        | Title  | Date Opened |  |  |
|----------------|----------------------------------|--|-------------|--|--|
| Cases a        | Cases at Committee - 42          |  |             |  |  |
| 2003-D008      | International Acquisition        | (T)Part 225,Foreign Acquisition  | 6/11/2003   |  |  |
| 2003-D026      | Govt Property/Plant<br>Clearance | (T) Part 245,Government Property (Non-Complex Proposals Not Involving Transfer to the DoD Property Manual)                 | 7/9/2003    |  |  |
| 2003-D029      | Small Business                   | (T) Other Socioeconomic Programs   | 7/9/2003    |  |  |
| 2003-D033      | Construction/A-E/Bonds           | (T) Bonds  | 7/23/2003   |  |  |
| 2003-D034      | Construction/A-E/Bonds           | (T) Construction   | 7/23/2003   |  |  |
| 2003-D035      | Construction/A-E/Bonds           | (T) Architect Engineer Services  | 7/23/2003   |  |  |
| 2003-D044      | Contract Placement               | (T) Acquisition Planning   | 7/28/2003   |  |  |
| 2003-D041      | Contract Services/A-76           | (T) Specialized Service Contracting  | 7/30/2003   |  |  |
| 2003-D043      | Contract Finance                 | (T) Contract Financing   | 7/30/2003   |  |  |
| 2003-D047      | Small Business                   | (T) Small Business Programs  | 7/30/2003   |  |  |
| 2003-D039      | Environmental                    | (T) Environment, Energy and Water Efficiency, Renewable Energy Technologies, Occupational Safety, and Drug-Free Workplace. | 7/31/2003   |  |  |
| 2003-D049      | Patents Data & Copyrights        | (T) Patents,Data and Copyrights  | 7/31/2003   |  |  |
| 2003-D046      | Contract Administration          | (T)Part 249,Termination of Contracts   | 8/6/2003    |  |  |
| 2003-D050      | Contract Administration          | (T)Streamlined Risk-Based Contractor Insurance Pension Review (CIPR) Process   | 8/6/2003    |  |  |



| Case<br>Number | Committee               | Title   | Date Opened |
|----------------|-------------------------|---|-------------|
| 2003-D051      | Contract Administration | (T)Revisions to List of Contract Administration Functions               | 8/6/2003    |
| 2003-D052      | Contract Administration | (T) Authorization of Mirror Contracts                                   | 8/6/2003    |
| 2003-D060      | Small Business          | (T) Clarify the Threshold for Small Business Specialist Review          | 8/6/2003    |
| 2003-D061      | Small Business          | (T) Small Business Reinvention Initiative Reporting Requirement         | 8/6/2003    |
| 2003-D068      | Information Technology  | (T) Acquisition of Information Technology                               | 8/6/2003    |
| 2003-D071      | Systems Acquisition     | (T) Component Breakout  | 8/6/2003    |
| 2003-D072      | Contract Placement      | (T) Required Sources of Supplies and Services                           | 8/6/2003    |
| 2003-D073      | Contract Placement      | (T) Describing Agency Needs   | 8/6/2003    |
| 2003-D075      | Simplified Acquisition  | (T)Simplified Acquisition Procedures                                    | 8/6/2003    |
| 2003-D076      | Contract Placement      | (T) Sealed Bidding  | 8/6/2003    |
| 2003-D077      | Contract Placement      | (T) Contracting by Negotiation  | 8/6/2003    |
| 2003-D078      | Contract Placement      | (T) Types of Contracts  | 8/6/2003    |
| 2003-D079      | Contract Placement      | (T)Special Contracting Methods  | 8/6/2003    |
| 2003-D080      | Contract Placement      | (T) Market Research   | 8/6/2003    |
| 2003-D082      | Contract Administration | (T) Part 204, Administrative Matters Related to Contract Administration | 8/13/2003   |
| 2003-D083      | Contract Reporting      | (T)Part 204,Administrative Matters Related to Contract Reporting        | 8/13/2003   |
| 2003-D084      | Contract Placement      | (T)Part 204,Administrative Matters Related to Contract Placement        | 8/13/2003   |



| Case<br>Number | Committee                        | Title  | Date Opened |
|----------------|----------------------------------|--|-------------|
| 2003-D085      | Quality Assurance                | (T) DFARS Appendix F,Material Inspection and Receiving Report  | 8/13/2003   |
| 2003-D053      | Information Technology           | (T)Updated Part 252.239 Clause Titles.   | 8/20/2003   |
| 2003-D054      | Information Technology           | (T)Update Information Technology (IT) Unique Procedures.   | 8/20/2003   |
| 2003-D055      | Information Technology           | (T)Clarify Utility Related Terms   | 8/20/2003   |
| 2003-D056      | Information Technology           | (T)Commuication Service Authorizations.  | 8/20/2003   |
| 2003-D062      | Small Business                   | (T) Increase the Architect-Engineer (A&E) Small Business Services Set-<br>Aside Threshold                                | 8/20/2003   |
| 2003-D063      | Small Business                   | (T) Small Business Competitiveness Demonstration Program ? Administrative Change   | 8/20/2003   |
| 2003-D064      | Contract Placement               | (T) Extend Limitation on Ordering Period for Orders Under Basic Ordering Agreements                                      | 8/20/2003   |
| 2003-D065      | Contract Placement               | (T) Remove Solicitation/Award Procedure Restrictions for Master Agreements for Repair and Alteration of Vessels (MARAVs) | 8/20/2003   |
| 2003-D066      | Contract Placement               | (T) Remove Appendix E "DoD Spare Parts Breakout Program" from the DFARS  | 8/20/2003   |
| 2003-D086      | Govt Property/Plant<br>Clearance | (T)Part 245,Government Property (Non-Complex Proposals Involving Transfer to the DoD Property Manual)                    | 8/28/2003   |



| Case<br>Number | Committee                   | Title   | Date Opened |
|----------------|-----------------------------|---|-------------|
| Cases a        | at DAR Council -            | 13  |             |
| 2003-D016      | Contract Placement          | (T) Publicizing Contract Actions  | 6/25/2003   |
| 2003-D024      | Contract Administration     | (T) Part 243, Contract Modifications  | 7/7/2003    |
| 2003-D025      | Contract Administration     | (T) Part 244, Subcontracting Policies and Procedures  | 7/9/2003    |
| 2003-D028      | Transportation              | (T) Part 247,Transportation   | 7/9/2003    |
| 2003-D030      | Systems Acquisition         | (T) Major System Acquisition  | 7/9/2003    |
| 2003-D048      | Ad Hoc                      | (T) Extraordinary Contractual Actions   | 7/29/2003   |
| 2003-D042      | Contract Services/A-76      | (T) Service Contracting   | 7/30/2003   |
| 2003-D045      | Contract Placement          | (T) Part 251,Use of Government Sources by Contractors   | 8/6/2003    |
| 2003-D069      | Utilities                   | (T) Acquisition of Utility Services   | 8/6/2003    |
| 2003-D057      | Research and<br>Development | (T)Raise Thresholds and Lower Approval Levels of Fixed-Price Research and Developement Contracts. | 8/20/2003   |
| 2003-D058      | Research and<br>Development | (T) Remove Obsolete Research and Development Streamlined Contracting Procedures.                  | 8/20/2003   |
| 2003-D059      | Simplified Acquisition      | (T)Approval Levels for Micropurchases and Payments not via the Purchase Card                      | 8/20/2003   |
| 2003-D017      | Contract Placement          | (T) Competition Requirements  |             |



| Case<br>Number | Committee                              | Title   | Date Opened |
|----------------|--|---|-------------|
| Cases a        | at DAR Staff Prod                      | cessing - 18  |             |
| 2003-D009      | Contract Finance                       | (T) Payment and Billing Instructions  | 6/13/2003   |
| 2003-D010      | Ad Hoc                                 | (T) Part 233,Protests,Disputes,and Appeals,and Appendix A   | 6/18/2003   |
| 2003-D011      | Contract Placement                     | (T) Applicable Sections of Part 209, Contractor Qualifications, that Relate to Contract Placement   | 6/18/2003   |
| 2003-D012      | Debarment Suspension & Business Ethics | (T) DFARS Part 203,Improper Business Practices and Organizational Conflicts of Interest,and Applicable Sections of Part 209,Contractor Qualifications,that Relate to Debarment,Suspension,and Business Ethics | 6/18/2003   |
| 2003-D015      | Cost Accounting<br>Standards           | (T) Cost Accounting Standards   | 7/9/2003    |
| 2003-D018      | International Acquisition              | (T)Laws Not Applicable to Commercial Subcontracts   | 7/9/2003    |
| 2003-D019      | Labor                                  | (T) Application of Labor Laws to Government Acquisitions  | 7/9/2003    |
| 2003-D021      | International Acquisition              | (T) Clarification of Statutory Restriction on Acquisition of Foreign Ball and Roller Bearings   | 7/9/2003    |
| 2003-D022      | International Acquisition              | (T) Berry Amendment - "De Minimus" Exception  | 7/9/2003    |
| 2003-D023      | Contract Administration                | (T) Part 242,Contract Administration and Audit Services   | 7/9/2003    |
| 2003-D027      | Quality Assurance                      | (T) Part 246,Quality Assurance  | 7/9/2003    |
| 2003-D031      | Taxes                                  | (T) Special Tax Procedures for Overseas Contracts   | 7/23/2003   |



| Case<br>Number            | Committee                   | Title  | Date Opened |  |
|---------------------------|-----------------------------|--|-------------|--|
| 2003-D032                 | Taxes                       | (T) Taxes  | 7/23/2003   |  |
| 2003-D036                 | Cost Principles             | (T) Cost Principles and Procedures   | 7/23/2003   |  |
| 2003-D037                 | Insurance                   | (T) Insurance  | 7/23/2003   |  |
| 2003-D038                 | Ad Hoc                      | (T) Protection of Privacy and Freedom of Information   | 7/29/2003   |  |
| 2003-D067                 | Research and<br>Development | (T) Research and Development Contracting   | 8/6/2003    |  |
| 2003-D020                 | International Acquisition   | (T)Application of Balance of Payment to DoD Acquisitions   |             |  |
| Cases a                   | at OIRA - 1                 |  |             |  |
| 2003-D081                 | Ad Hoc                      | (T) Unique Item Identifier   | 8/6/2003    |  |
| Cases                     | n Hold – 1                  |  | •           |  |
| 2003-D014                 | Pricing                     | (T) Contract Pricing   | 7/1/2003    |  |
| Cases (                   | Out for Public Co           | mment – 1  |             |  |
| 2002-D015                 | Contract Administration     | (T) Production Surveillance and Reporting  | 6/17/2002   |  |
| Final Rules Published - 2 |                             |  |             |  |
| 2002-D008                 | International Acquisition   | (T) Exception for Acquisitions of U.S. Made End Products in Acquisitions Subject to the Trade Agreements Act | 3/22/2002   |  |
| 2002-D009                 | International Acquisition   | (T) Foreign Acquisition  | 3/22/2002   |  |